

**Strategic Planning Committee (SPC) Meeting: 10/08/2015, 9:30-10:30 a.m.
Hawai'i Hall 309**

AGENDA

- I. Call to order
- II. Business:
 - a. Review and approval of the 8/3/15 meeting minutes.
 - b. Update from initiative leads including examples of draft implementation plans
- III. Next Meeting
- IV. Adjournment

ATTENDANCE

Reed Dasenbrock (co-chair), David Ericson (co-chair, faculty, COE), Peter Arnade (Dean, A & H), Brian Taylor (VC Research/Dean SOEST), Maenette Benham (HSHK), Cecily Ornelles (faculty, COE), Laiana Wong (faculty, HSHK), Duane Stevens (faculty, SOEST), Marguerite Butler (liaison SEC), and Kelly Zakimi (ASUH), Richard Mizusawa (GSO), April Goodwin (OVCAA).

MINUTES

I. CALL TO ORDER- 9:30 a.m.

II. BUSINESS:

Minutes from the 8/13/15 SPC meeting were reviewed. Minutes were unanimously approved.

Interim AVC Stephen Meder provided an update on the current backlog of deferred maintenance (approximately \$1 billion), as well as plans and progress for addressing the deferred maintenance. The current plan is to construct the new \$50 million lab building as part of the System's "mini Manoa campus plan" funded by \$30 million from FY15 and \$20 million from FY16. Once the new building is complete, Snyder offices/classes can be moved over and Snyder can be renovated. Following these projects will be Kuykendall and Holmes Hall.

Additional discussions around funding uncertainties related to building and deferred maintenance followed (tuition, debt service/bonding, etc.). These issues are yet unresolved.

Professor Butler pointed out that legislators feel they have given money for projects that were never completed leading to a "deficit of trust" between themselves and UH.

VC Dasenbrock pointed out that the public perception of UH is inaccurately skewed toward the negative, and that there is a trust issue that needs to be resolved, but that many of these issues are very complicated.

Professor Butler asked about the “bottleneck” in getting positions in AVC Meder’s office. The positions were granted by the legislature, but no funding was attached. She urged for more strategic investment of UH’s scarce resources and identified fixing staffing in facilities as a priority area.

Dean Benham noted that there are difficult resource allocation/tradeoff issues across campus that every member of this committee and others are grappling with. She continued on to say that the committee understands this issue well and it is a great concern for everyone.

Dean Arnade pointed out that the decision to allocate \$50 million for construction of a new building seemed to come up very quickly. Perhaps the dynamics of this process have changed?

Dean Arnade shared the documents from the SPARC co-chairs (none of whom were able to attend the meeting) and provided a brief update. The documents included a draft plan, a statistical presentation on enrollment trends/efforts, and minutes/rosters for SPARC.

Dean Benham shared the good news that UH has more Native Hawaiian students than ever before. She went on to say that we need to better understand the freshman experience.

Professor Butler asked if there are programs to help transfers and pointed out that we need better articulation with the community colleges.

Dean Benham shared that there is the Manoa Transfer Center as well as the Ka’ie’ie articulation partnership.

Professor Butler clarified that she meant bridge programs.

Professor Ornelles mentioned the KS-UH System articulation/early college partnership, which aims to address some of the matriculation, retention, and graduation issues for incoming students.

VC Taylor mentioned the decrease in graduate student numbers as a problem that needs further attention.

VC Dasenbrock pointed out the discussion currently taking place at the system level around the relationship between resident and non-resident tuition, absolute dollar increases versus percentage increases, etc. He asked for the student representatives to share their thoughts on the discussion.

The ASUH representative asked if non-resident tuition decreased, wouldn’t tuition revenues drop?

VC Dasenbrock responded that the idea is that the number of non-resident students would increase as a result of the reduced cost of attendance, so the overall affect would be positive.

Professor Stevens asked whether we are looking at the level of preparedness of incoming students- are we working on getting students from the private high schools?

VC Dasenbrock noted that we are seeking a diverse, vibrant student body- there needs to be qualitative discussions around this issue to complement the statistics.

Professor Butler asked whether out-of-state students were performing better academically than local students. Several committee members responded to the contrary -- white students from the mainland are one of the lowest performing groups. Professor Butler asked if we could do exit interviews to find out what is happening there.

VC Dasenbrock stated that this is an area that needs to be focused on moving forward.

Professor Wong pointed out that HCC was in the news for their facilities issue- is this a zero sum game (“rough take”) where campuses are poised against one another to win scarce resources from the System/Board? He further stated that there seems to be a problem with keeping tuition low while also improving buildings. He asked for the student perspectives.

The ASUH representative said that although students would like updated facilities, they don’t necessarily think it should come from tuition dollars.

VC Dasenbrock stated that capital project priorities are established by the Board of Regents. Campuses can work to influence those, but the ultimate decision resides at that level, not at the campus.

III. NEXT STEPS:

The meeting time ran over so reports from Dean Benham and SERG have been tabled until the next meeting. The final draft implementation plans for each work group will be due in December.

NEXT MEETING –Next meeting will be November 12, 2015. (cancelled, next meeting: December 10, 2015).

ADJOURNMENT- 10:40 a.m.