

**Strategic Planning Committee (SPC) Meeting: 8/13/2015, 9:00-10:30 a.m.
Hawai'i Hall 309**

AGENDA

- I. Call to order
- II. Business:
 - a. Review and approval of the November 13, 2014, December 11, 2014, and March 12, 2015 Meeting Minutes (attached)
 - b. Update from initiative leads
 - c. Committee Membership and Function
 - d. Review of new Strategic Planning website
- III. Next Meeting
- IV. Adjournment

ATTENDANCE

Reed Dasenbrock (co-chair), David Ericson (co-chair, faculty, COE), Peter Arnade (Dean, A & H), Brian Taylor (VC Research/Dean SOEST), Kaiwipuni Lipe (HSHK), Lori Ideta (VC Students), Cecily Ornelles (faculty, COE), Laiana Wong (faculty, HSHK) and Scott Nishihara (ASUH), Richard Mizusawa (GSO), April Goodwin (OVCAA).

MINUTES

I. CALL TO ORDER- 9:00 a.m.

II. BUSINESS:

Minutes were reviewed. Ms. Lipe pointed out a misspelling on page two of the December minutes of Mr. Gora's name. A move to approve minutes was seconded. All three sets of minutes were unanimously approved.

VC Dasenbrock mentioned that Dean Hedges was no longer available to participate on the committee. The deans led by Dean Arnade will select another dean.

VC Taylor noted that no Energy/Facilities staff are in attendance.

VC Ideta reported out on the work toward recruiting a vibrant student body. She, AVC Shabazz and Dean Aune have worked together to develop strategies to target specific populations including graduate students, transfers, first generation, etc. Deep, rich conversations have developed through these efforts that have extended beyond the strategic plan.

Ms. Lipe updated the committee on the NH goals- the group will be engaging in discussions in the near future to develop crisper metrics. A group discussion began referencing the Keauhou Report of 2012.

VC Dasenbrock pointed out one key issue with the 2012 report- though it was an excellent document, with the leadership change, it was never really implemented, nor was it vetted through the shared governance structure, so a large share of the Mānoa community may be unaware of its existence.

Ms. Lipe said Chancellor Apple tried to carry forward some of the recommendations through the NH hires. She asked the committee what she should take back to her committee.

VC Dasenbrock asked them to consider whether the goals have changed, what is actionable, and determine concrete action steps.

Dr. Ericson suggested there should be a larger campus discussion about the report. He also asked whether the group thought the plans of the eight work groups should go out for vetting individually, or as a package once they are all complete.

VC Dasenbrock suggested that the plans be developed through individual group processes, then come back to the SPC, then go out for campus wide vetting.

Dr. Wong shared that his recollection from past meetings was that raising the percentage of NH students is not the problem, that is already taking place; the sticking point is the concept of “Hawaiian place of learning” because it is difficult to define what that looks like. The issue of non-Hawaiians co-opting the Hawaiian ways of learning is problematic. There should be a focus on quality as well as quantity.

VC Dasenbrock noted that SERG met several times- the actionable steps and timeline for progress are not complete, but no initiative leader should wait for the completion of the strategic plan to begin getting things done. The group is short on ideas around affordability- could ASUH help form a focus group to meet with members of SERG to get ideas about affordability? ASUH rep agrees to help connect the two groups.

The Research Advisory Council is running into the issue of how to measure scholarship and research given the goals, and how to own and affect change in those goals. This is still in discussion.

VC Dasenbrock pointed out that there are some numbers that are germane- for research dollars are germane but this misses a lot. How to get at those things that are relevant yet difficult to quantify?

Dr. Ericson pointed out that there are a couple variables- time and expectations within each field, teaching loads...

VC Taylor continued- teacher buyout, matching funds, grants- how to balance?

VC Dasenbrock suggested that a group of the best researchers work on these issues. There is nothing wrong with describing things that are already in the works. How can research work more with undergraduate research (honors, etc.)?

Facilities was not present. Dr. Ericson agreed to sit down with Facilities to get a sense of where their work is.

The SPC was comprised of relevant groups in the spirit of shared governance. The model of SPC now is that there are several work group leads, some are on SPC and some are not. Should all leads be on SPC?

VC Ideta would like to add Drs. Shabazz and Aune to the group. At a minimum there should be one lead from each goal area.

VC Dasenbrock- Dr. Benham should be added as lead of the NH goals and NH advisor to the chancellor.

III. NEXT STEPS:

Committee members should come to the next meeting prepared to make recommendations on the committee membership and structure moving forward. VC Dasenbrock and Dean Arnade will work with the chancellor to select another dean. The SPC should submit any issues regarding meeting timing and minutes to Program Officer Goodwin.

NEXT MEETING – September meeting cancelled. Next meeting will be October 8, 2015.

ADJOURNMENT- 10:15 a.m.